



United Gulf Bank B.S.C. Reorganization

Presentation to Shareholders

EGM - Scheduled for 25 Sept 2017

Purpose



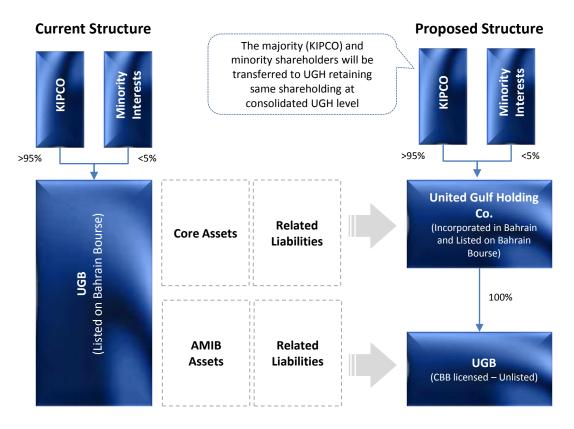
- ➤ United Gulf Bank B.S.C. ("UGB") currently operates as a wholesale conventional bank governed by Central Bank of Bahrain ("CBB") and has two distinct business lines:
 - Regulated Banking Services such as accepting money market deposits, providing credit, and carrying out Asset Management and Investment Banking ("AMIB") activities such as management of AMIB investments, as well as providing fee based services to its clients.
 - Moreover, historically, UGB has been an incubator of businesses and holds portfolio of **Core Investments**, which it manages.
- > Following a detailed internal review of UGB's balance sheet structure, the Board of Director's proposed for Shareholders approvals to carve out its regulated banking activities to optimise the capital structure and set up **clear goals / vision** for the two distinct business lines of UGB, as noted above.

The purpose of this presentation is to appraise UGB's shareholders about the proposed reorganization plan, to highlight the benefits of such reorganization and to seek their approval

Reorganization



- Majority shareholder, KIPCO has floated a new Holding company in Bahrain, under the MOIC – United Gulf Holding Company B.S.C. ("UGH"), which will ultimately own the existing UGB- (Regulated Banking Entity).
- ➤ UGH will be listed on the Bahrain Bourse to ensure transparency and proper governance.
- ➤ The majority and minority shareholders will be transferred to UGH retaining same shareholding at consolidated UGH level (through a share swap process).
- The UGB will maintain its wholesale conventional bank governed by CBB, and will be delisted and converted into a closed company.



- > The core assets and all the related MT loans of UGB will be transferred to the UGH.
- > The regulated banking activities, AMIB assets along with related liabilities will be retained at UGB level.
- > CBB has granted its in principal approvals on the reorganization, subject to shareholders and other regulatory approvals.

The proposed reorganization will have NO CHANGE in the Overall Shareholding Structure upon completion

Key Features: UGH & UGB



> UGH continue to manage its existing core investments

UGH

> UGH to own 100% of UGB

UGB

- Managing AMIB investment portfolio and AFS
- > Focus on generating fee and recurring revenue streams
- ➤ Managing an AUM of ~USD10 bn as at 31 Dec 16

Regulator

Business

Model

Equity Capital

Funding

Key Assets

Listing

- UGH to be established as a listed entity under MOIC, Bahrain
- Equity: Same as of existing UGB (on a consolidated basis)
- > Medium & long term existing debt
- UGB, Burgan Bank, URC Kuwait, FIM Bank, North Africa Holding, etc
- ➤ Listed on the Bahrain Bourse

- > CBB: Licensed as a wholesale conventional bank
- > Capital will be reduced to USD 203 mn
- Majority of money market & customer deposits to be retained at UGB
- KAMCO and all AMIB assets and AFS investments
- Unlisted

Two separate business entities with distinct business segments and clearly defined objectives as well as goals



Reorganization - Key Details*



- ➤ UGH will acquire 100% of the shares of UGB (net of treasury shares), at an exchange ratio of **one** newly issued UGH share for every **two** UGB Shares.
- > The acquisition of UGB shares will be made with reference to the carrying values of UGB's assets and liabilities as per UGB latest consolidated reviewed financial statements.
- > Overall reorganization will have insignificant dilution of ownership rights of minority shareholders of less than 0.1%.
- > UGB Board has considered the overall reorganization and proposes shareholder's approvals as in all reasonableness and to the best of their knowledge considers it to be fair and insignificantly dilutive to the economic interest of UGB shareholders.

Disclaimer



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